



Matti McCormick
The McCormick Group
7832 Timber Run Court
Indianapolis, IN 46256

RE: Letter of Recommendation

Dear Matti:

It has been such a pleasure working with you on the Chicago-Detroit/Pontiac Passenger Rail Program! As you know, this multi-state planning effort required extensive collaboration and outreach across three states. From the onset of our Program development, our client the Michigan Department of Transportation identified the need to coordinate closely with the numerous and diverse interest and stakeholder groups that exist along this corridor. The way you contributed to the success of our team's communications plan for the Program has been unrivaled across our 300-mile plus study corridor. Your in-depth knowledge of the Northwest Indiana region, the existing relationships that you brought to the program and the new relationships you forged during the course of the development of the Environmental Impact Statement truly helped contribute to the success of the Program.

Further, your organizational skills, your professionalism and most importantly to me the energy and enthusiasm that you brought to every event was contagious not only to those who attended but also to the rest of the Program team! I look forward to the day when our paths will cross again and I would highly recommend your services to others who are looking to create a robust public outreach program.

If I can be of any assistance to you please do not hesitate to contact me at (517) 243-9096.

Very truly yours,

HNTB MICHIGAN, INC.

A handwritten signature in blue ink, appearing to read "Matt W. Webb".

Matt W. Webb, AICP
Associate Vice President