

MYTH #2: Opening a Hand & Stone spa costs \$1,000,000 or more

The Reality: We've strategically lowered costs to make ownership more accessible than ever.

This is unheard of in today's market!

While many franchise brands continue to see rising opening costs, Hand & Stone has taken a different approach. Our Design and Construction Team has worked diligently to evaluate every aspect of the build-out process, identifying opportunities to reduce expenses without compromising quality.

- Lower General Contractor Bids: For the first time in years, we've successfully driven down construction costs by streamlining bids and strengthening vendor relationships.
- Smarter Design Choices: By removing "nice-to-have" elements that don't directly impact guest experience, we've created a cost-efficient build that still delivers the premium Hand & Stone look and feel.
- Optimized Inventory & Equipment Orders: Instead of requiring every spa to purchase full inventory upfront, we've structured initial orders so franchisees can add devices and supplies as the business grows.

The result? A more efficient, cost-conscious opening process that better positions new openings for stronger performance from day one.

Below is a snapshot of the initial investment costs that of item 7

Е	TYPE OF EXPENDITURE	LOW	HIGH
L INVESTMEN	Franchise Fee	\$26,000	\$49,500
	Connectivity Fee	\$2,500	\$2,500
	Leasehold Improvements	\$335,388	\$416,605
	Furniture, Fixtures & Equipment	\$45,841	\$78,613
	Office Equipment and Supplies	\$3,447	\$10,268
	Camera/Music System	\$9,281	\$17,255
	Signage	\$12,816	\$25,311
₹	Licenses, Permits & Architectural Fees	\$13,555	\$25,677
EAKDOWN OF INIT	Computer/POS System	\$7,726	\$18,783
	TOTAL CAPITAL INVESTMENT	\$456,553	\$644,512
	Initial Inventory	\$12,317	\$25,847
	Legal & Accounting	\$2,275	\$9,879
	Insurance	\$5,623	\$14,375
	Additional Funds (9 months)	\$77,500	\$144,429
	Deposits (Rent, Utilities)	\$8,793	\$18,820
	Other Pre-Opening Expenses (Travel, Grand Opening)	\$19,662	\$24,521
<u>۳</u>	TOTAL DEPOSITS & OTHER INITIAL OPENING COSTS	\$126,169	\$237,870
a	TOTAL INVESTMENT	\$582,722	\$882,382

^{*}Please refer to Item 7 of the 2025 Hand & Stone FDD for more detailed disclosures and footnotes on the estimated initial investment $\frac{1}{2}$